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L&T Infotech Major dependence on US Market

Size of Indian IT Industry \$108 Bn Revenue from US ~ 61.5%

IT Workforce ~ 3 Mn Foreign National Employees > 100K Indian IT Industry 2012-13 Around Top 100
Players are
contributing to 63%
Of the Industry
Revenue

ISP 60~70% MNC 12-14% GIC 16-18%

Source: Nasscom



L&T Infotech Reforms with significant Impact



Prohibitions on "OUTPLACEMENT"

15% or more of company's workers in the US prohibits it from sending these employees to work at their Customer's Offices

Limits on VISA Allocation

(Year - VISA Holder to US Local Employees Ratio)

2015 - (75:25), 2016 - (65:35) & 2017 - (50:50)

Higher Fees for VISA Applications

(% Number of VISA Holders viz-a-viz Total Onsite Workforce in US and new VISA Fee structure)

For 30% to 50% Category ~ \$5,000 per application

For >50% Category ~ \$10,000 per application

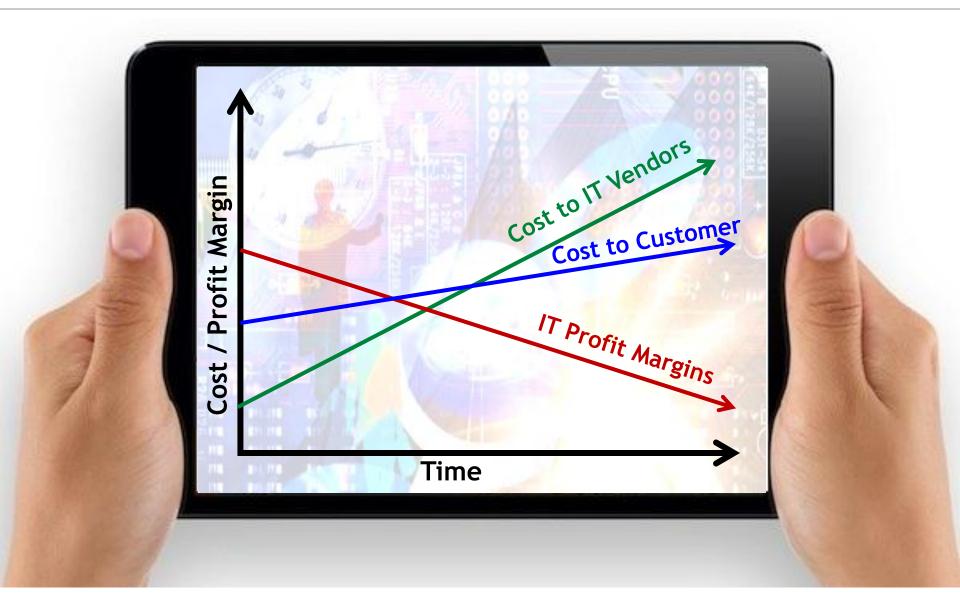
Higher Wages for H1-B Workers

IT Vendors to follow new wages structure as defined by US DOL

Estimated additional cost will be increased by 5% to 15%



L&T Infotech Immigration Reforms Implications





Profit Margins settling just above

Single Digits for Indian IT Industry

- Slow recovery of Global Economy Rebalancing Act
 - **Explosion of Specialized/Industry Intelligent Solutions**
 - Rapidly expanding technology consumption across the globe
- Need to standardize IT Operations and align to Business
 - Technology Mega Trends demanding greater transformation



Profitable Sustainable Growth -Imperatives



Accelerate Global Workforce Recruitment Engine

Invest in the Global Delivery Models - Operational Effectiveness





Business Model Innovations

Build SMAC based Industry Intelligent Solutions





Build strong partnerships for effective Global Delivery Model

Level Playing Field forming a Case of Equal Disadvantages



Profitable Sustainable Growth -Strategy

GTM STRATEGY

- Direct Sale Service
- + IPs and Accelerators
- Indirect Sale (Multi-Product, Multi-Service)

People

- Process/Project Mgt. Experts
- **Basic Domain Experts**
- **Advanced Domain Experts**
- Industry Recognized Thought Leaders

Process

- Standard Approach
- Repository & Best Practices
- Benchmark & Metrics
- **Patented Process Flows**

Technology

- Third Party/Customer S/W
- IPs and Accelerators
- Proprietary platforms
- Proprietary S/W Product

EXECUTION / DELIVERY STRATEGY

PRICING STRATEGY

- Input Models
- **Output Models**
- **Outcome Models**
- New-Age Models

People

- Onsite
- Offshore
- Account
- Factory

Process

- Work-flows and custom developments
- Rules and Rating Engines
- ERP Configuration/Customization
- ERP + Customer Build Apps + BPM

Technology

- **Customer Owned**
- **Private Cloud**
- Public/Hybrid Cloud Single Tenancy
- Multi-tenancy Cloud

Thank You



Our Business Knowledge, Your Winning Edge.

Disclaimer: Views expressed in this presentation are not necessarily views of Larsen & Toubro Infotech Limited.